



2023 BUDGET

BILL 23 (*More Homes, Built Faster Act, 2022*) and Greenbelt Plan

We will continue to evaluate, mitigate and update our programs & services in response to Bill 23

MNRF are in the process of issuing clarifying regulations under Section 28

Restriction on non-mandatory commenting became effective January 1, 2023 (O. Reg. 596/22)

CAs prohibited from offering plan review services to municipalities (NHS)

CAs instructed to freeze development fees for 2023

No changes proposed for the 2023 budget, impacts can be mitigated in year

CAs will continue to communicate and support our watershed municipalities



AT A GLANCE

261,600

Acres of Watershed Area

11,000

Acres of Owned Area

664,000 ↑1.3M+

Watershed Population

Park Visits

13,600

Parks Memberships

\$42.5M

Annual Revenue

145

Permanent Staff

850

Seasonal Staff

\$4.8M

Seasonal Wages

278

Permits YTD

↑96%

Minor permits processed in 30 days

100%

Major permits processed in 90 days

55%

Area with enhanced flood forecasting

80%

Flood-prone area with rain gauges

70%

Area with real-time climate stations

325+

Stations Monitored

116

Kilometers of Trail

28,600

Education Participants

34,200

Hazard Trees Removed since 2017

78,200

Trees and Shrubs Planted

7,000m

Stream Restored



momentum

GREEN • RESILIENT • CONNECTED



NATURAL HAZARDS
AND WATER



SCIENCE,
CONSERVATION AND
RESTORATION



EDUCATION,
EMPOWERMENT AND
ENGAGEMENT



NATURE AND PARKS



ORGANIZATIONAL
SUSTAINABILITY

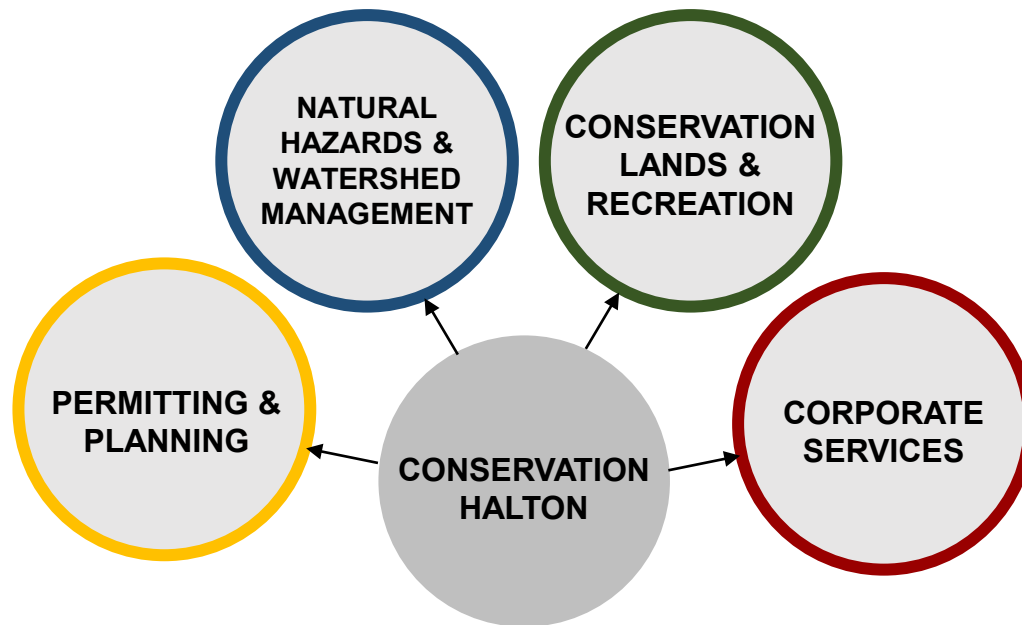


DIGITAL
TRANSFORMATION AND
INNOVATION

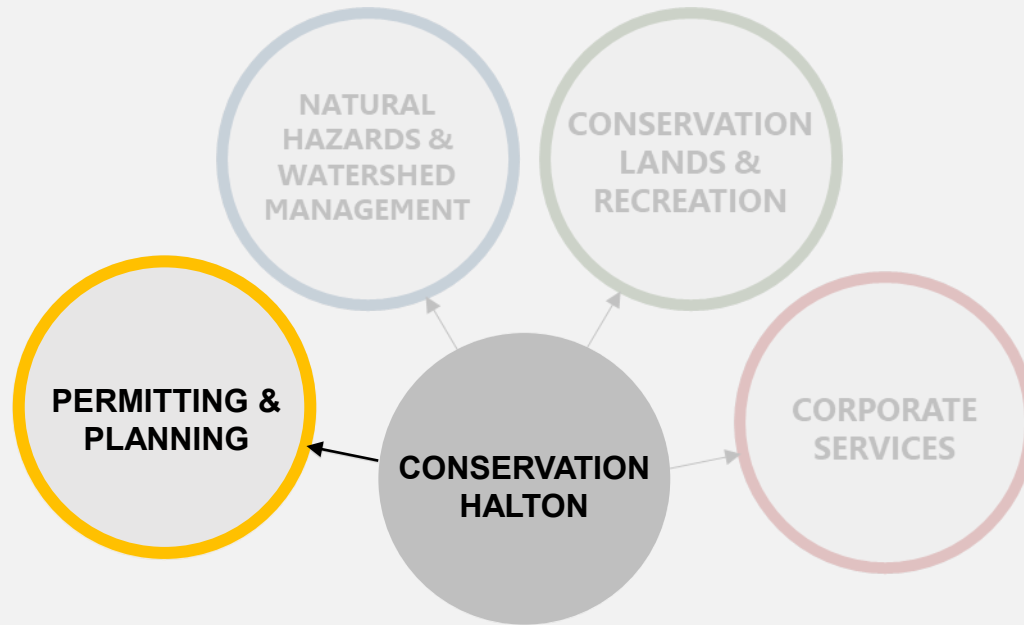


PEOPLE
AND TALENT

CA ACT: PROGRAMS & SERVICES INVENTORY



PERMITTING & PLANNING



PERMITTING & PLANNING – FOCUS ON SERVICE DELIVERY

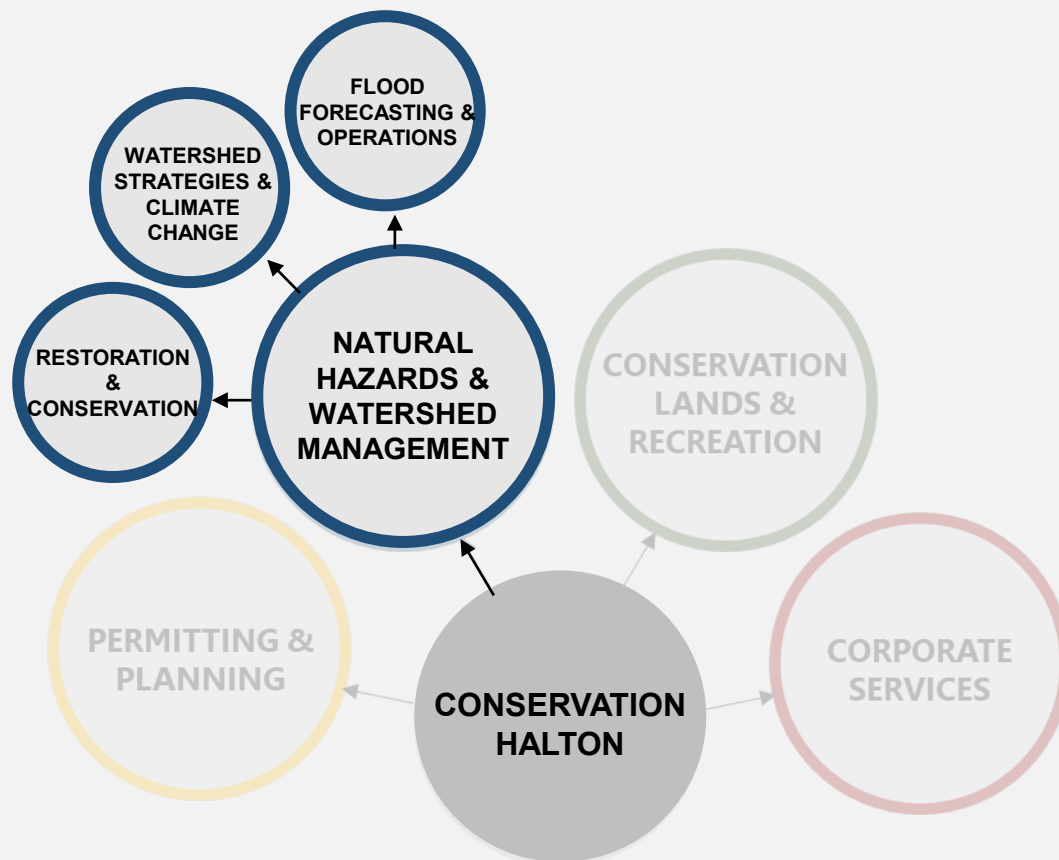
17% increase in planning reviews YTD

↑ **96%** of minor permits approved within 30 days

100% of major permits approved within 90 days



NATURAL HAZARDS & WATERSHED MANAGEMENT



2022 ASSET MANAGEMENT PLAN: DAMS & CHANNELS

\$310.9M total replacement cost

\$1.13M annual lifecycle requirements

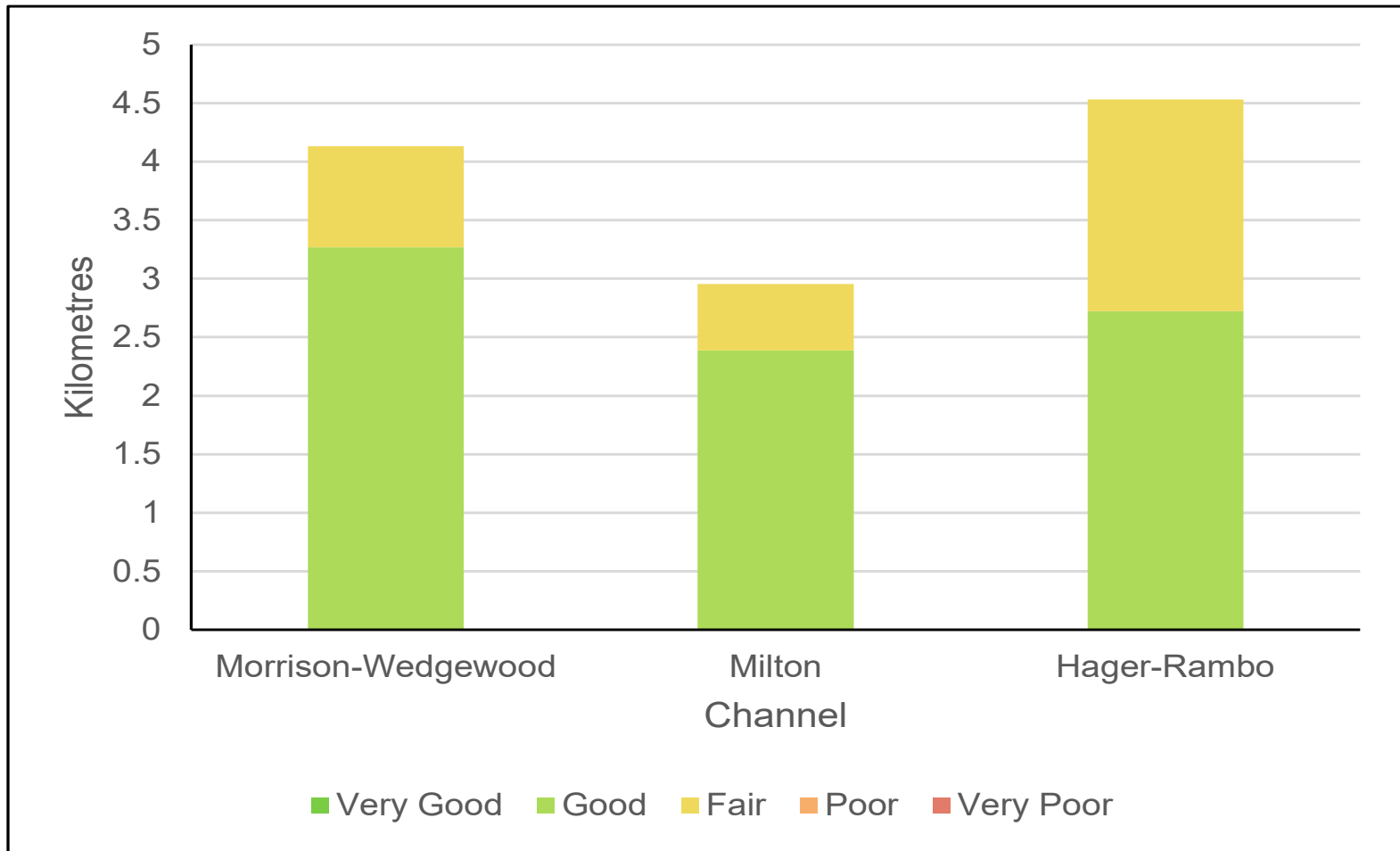
2028 forecast target level achieved



ASSET MANAGEMENT PLAN: DAM COMPONENT CONDITION

	KELSO	HILTON FALLS	MOUNTSBERG	SCOTCH BLOCK	ALL DAMS
CIVIL	Very Good	Good	Good	Good	Good
ELECTRICAL	Very Good	Good	Very Good	Very Good	Very Good
INSTRUMENTATION	Very Good	Good	Very Good	Good	Good
MECHANICAL	Very Good	Good	Good	Good	Good
SAFETY SYSTEMS	Very Good	Very Good	Very Good	Good	Good
STRUCTURAL	Good	Good	Good	Good	Good
ALL COMPONENTS	Very Good	Good	Good	Good	Good

ASSET MANAGEMENT PLAN: CHANNEL CONDITION ASSESSMENT



FLOOD FORECASTING & OPERATIONS

- ↑ **93%** (target 70%) of major capital repair within scope, budget and on schedule
- 90%** (target 90%) of identified safety, maintenance, inspection and repair addressed
- 70%** of watershed covered by real-time rain gauge/climate stations (6 added in 2022)



FLOOD FORECASTING & OPERATIONS

- Introduced and piloted new real-time water quality technology
- Implementation of the enhanced ice monitoring program
- Ongoing Emergency preparedness plans review



RESTORATION & STEWARDSHIP

23.8 hectares of land *restored*

7,000 metres of creek *restored*

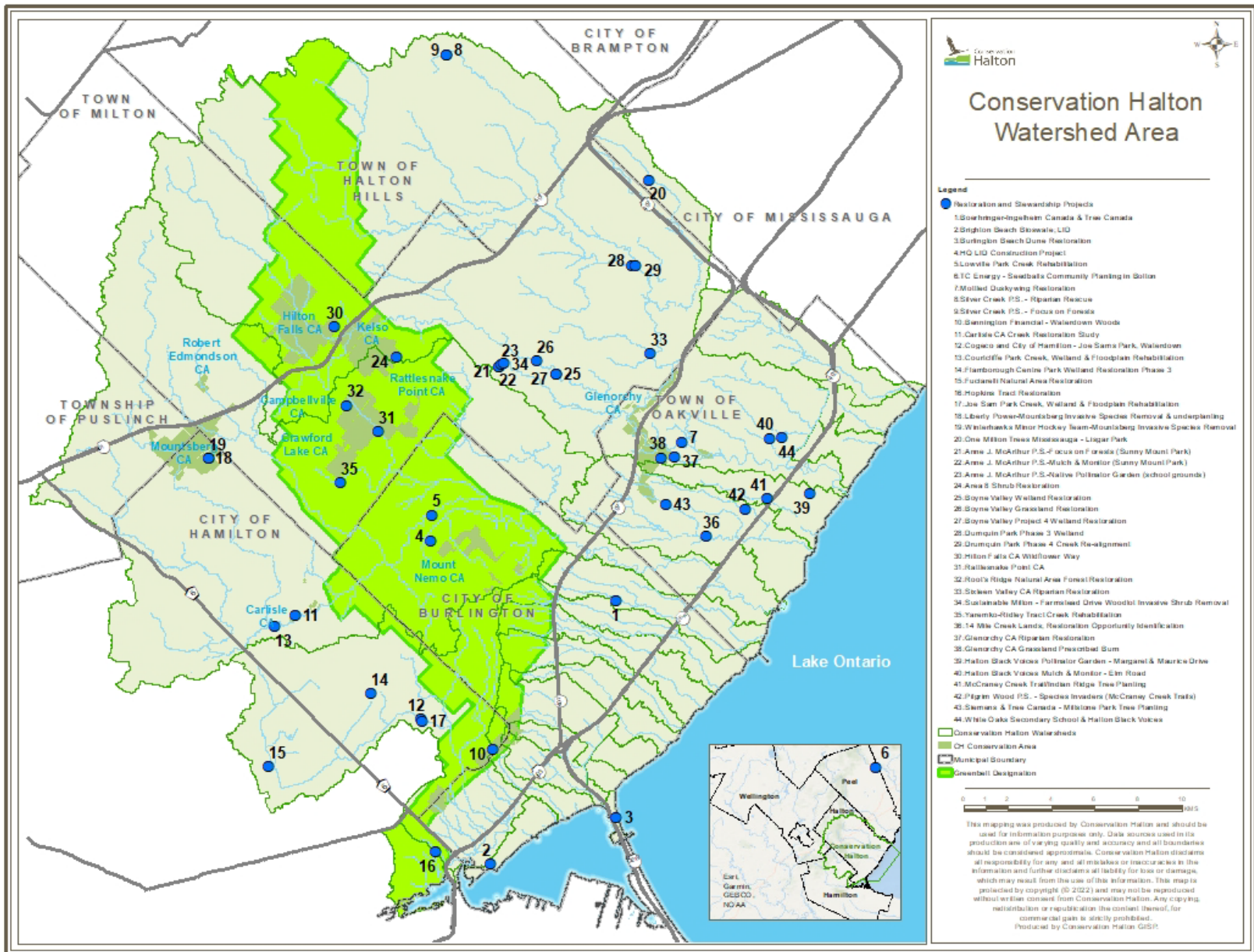
2,800 metres² of wetland *created*

78,200 trees and shrubs *planted*

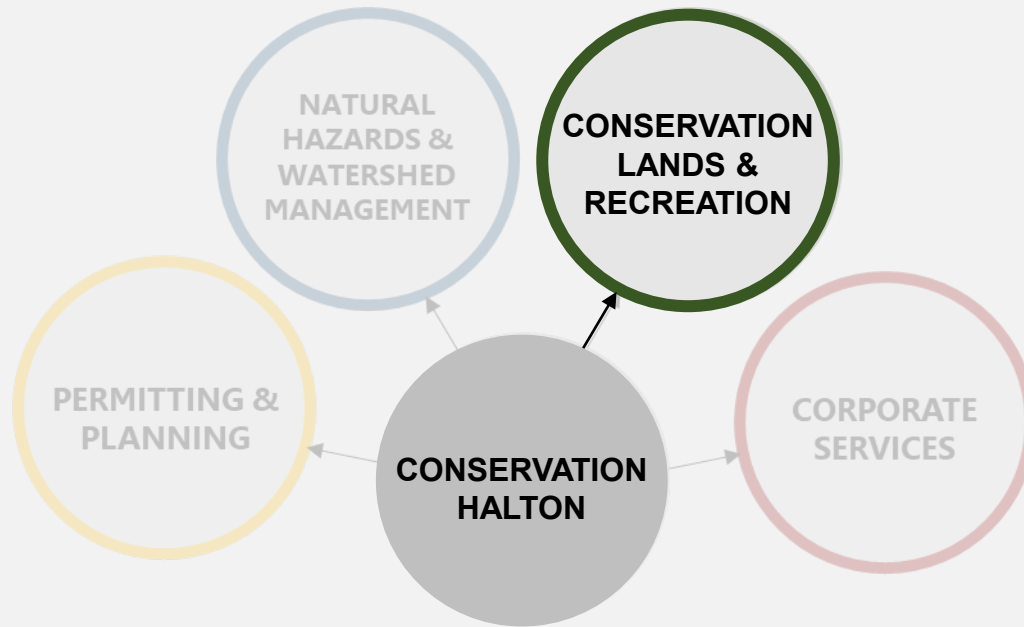
180 landowners *partnered*



RESTORATION AND STEWARDSHIP PROJECTS



CONSERVATION LANDS & RECREATION



CONSERVATION LANDS & RECREATION



2022 was a *record-breaking* year

More people than ever spent time in nature

- **3M+** hours experiencing our parks
- **6,000,000** KMs walked

More people than ever learned to ski

- Complete sell out on programs for 2022-2023
- New Canadians “learn to ski” program

More kids than ever in our camps

- **3K** campers and **120K** hours in nature for kids aged 4-15
- Bus Service – Halton, Mississauga and Hamilton

Our events reflect the diversity of our communities

- Over 100 diverse performers, food and craft vendors
- Site improvements for accessibility
- Programming developed WITH local communities

LAND MANAGEMENT CHALLENGES & OPPORTUNITIES



FACTORS

- Aging infrastructure
- Population growth
- Demographics
- Economic uncertainty
- Climate change

FORESIGHT PLANNING

- Diversify programs, experiences and facilities
- Partnerships with municipalities

EXAMPLES OF INFRASTRUCTURE RENEWAL

- \$4M in grants over the past 3 years
- \$1.3M projected capital annual spend
- \$20M+ funds collected by Halton Region
- CH Foundation



CONNECTED

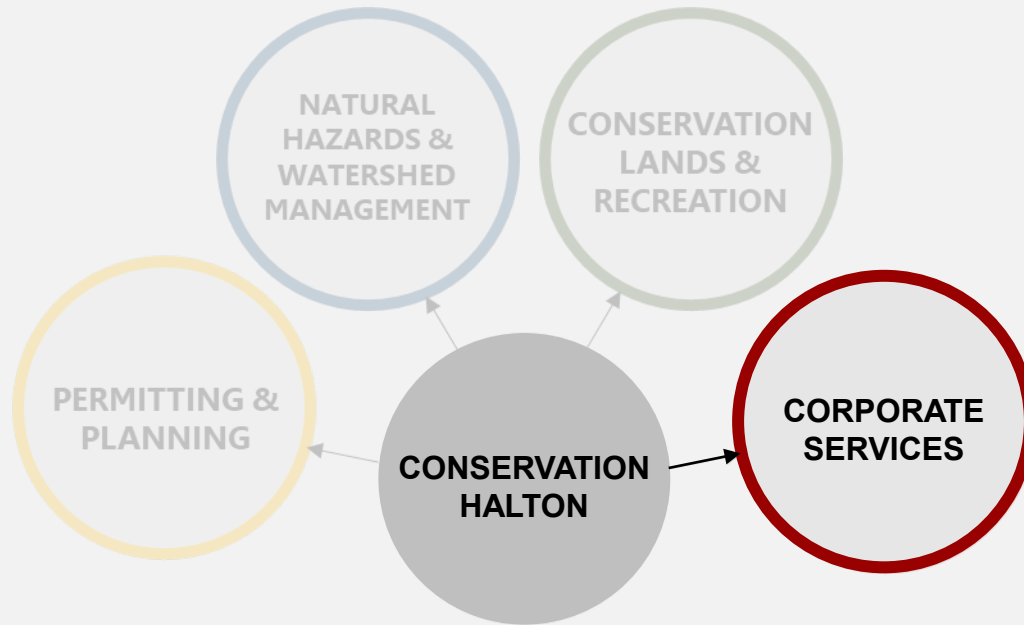
GROWING OUR GREENPRINT

LAND MANAGEMENT OUTLOOK – GROWTH & SUSTAINABILITY

- Identified projects for funding opportunities consistent with updated Master Plans
- Assessed passive recreation opportunities for 2600 acres of CH owned lands
- Identifying encroachments across the watershed
- 18 Permits for research and monitoring
- Additional ongoing Forestry Initiatives



CORPORATE SERVICES



CORPORATE SERVICES



We attract, retain & invest in talent

- Glen Eden recruitment campaign
- DeGroote Emerging Leaders program
- Hamilton Niagara Top Employer
- EDI framework for internal and external actions

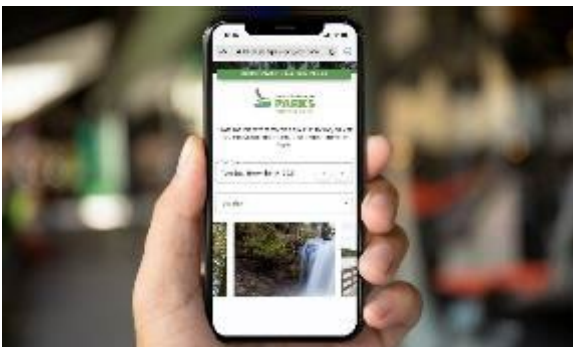
Our marketing strategy attracts visitors to the region

- Engage people across the Golden Horseshoe and beyond
- 1M+ visits, community programs, 850 seasonal jobs, vendors
- No municipal tax impact

We have a large and engaged online audience

- 2M+ website visitors, 55,500 social media followers
- Trusted source of local environmental information and data

Innovation and Customer Service



SMART ENTERPRISE

- E-Compliance – Training and H&S
- Planning & Permitting management system
- Incident Reporting fully digitized
- Digital Asset marking and tracking
- Momentum Hub – Strategy measurement & KPI reporting

SMART WATER

- Air and aquatic drone program for assessing infrastructure conditions of dams and channels
- Real-time water quality and quantity monitoring

SMART PARKS

- Reduced wait times, line ups, environmental impacts
- E-Commerce and Smart Gates integration with ParkPass
- Automation of seasonal staff onboarding processes
- Digital Work order management
- Snowmaking automation
- WinterPass enhancements for Glen Eden

2023 BUDGET SUMMARY

2023 DRIVERS & PRIORITIES

DRIVERS

PRIORITIES

Inflation and population



Staffing and compensation review implementation

CA Act Changes



Watershed Strategies & Climate Change program

Modernization



Floodplain mapping and ecommerce improvements

Infrastructure renewal



State of Good Repair and infrastructure improvements



2023 BUDGET OVERVIEW



Municipal General Levy Increase: 4.7%



Total 2023 Budget Increase: 5.7%

\$42.5M which provides for growth and necessary new initiatives



Continued investment in capital assets via State of Good Repair levy



2023 BUDGET SUMMARY

Budget Summary	2023 Budget	2022 Budget	Increase / (Decrease)
Revenue			
Program Revenue	\$ 18,713,896	\$ 17,154,550	\$ 1,559,346
Municipal Funding	11,298,835	10,795,636	503,199
Grants, other funding & municipal special levies	6,244,081	5,785,373	458,708
Internal Chargeback Recoveries	3,022,997	2,283,751	739,246
Transfers from Reserves	2,411,299	2,570,888	(159,589)
Provincial Funding	810,438	1,601,584	(791,146)
Total Revenue	\$ 42,501,546	\$ 40,191,782	\$ 2,309,764
Expenses			
Corporate Services	\$ 6,968,715	\$ 6,372,829	\$ 595,886
Natural Hazards & Watershed Management	6,311,409	4,773,484	1,537,925
Permitting & Planning	5,322,854	5,067,385	255,469
Conservation Lands & Recreation			
Land Management	1,835,300	1,617,647	217,653
Parks & Recreation	15,634,756	14,385,263	1,249,493
Debt Financing	580,126	620,551	(40,425)
Transfers to Reserves	565,000	505,500	59,500
Capital	5,283,386	6,849,123	(1,565,737)
Total Expenses	\$ 42,501,546	\$ 40,191,782	\$ 2,309,764
Budgeted Surplus	\$ -	\$ -	\$ -

2023 BUDGET: MUNICIPAL FUNDING

Municipal Funding	2023 Budget	2023 Municipal Funding	2022 Municipal Funding	Municipal Funding Increase
Operating (excl. SOGR levy)	\$36,678,160	\$10,376,835	\$10,053,136	3.2%
Capital	5,283,386	382,000	262,000	45.8%
State of Good Repair (SOGR) Levy - Dams & Channels; Facilities	41,961,546	10,758,835	10,315,136	4.3%
	540,000	540,000	480,500	12.4%
Total	\$42,501,546	\$11,298,835	\$10,795,636	4.7%

MUNICIPAL FUNDING INCREASE

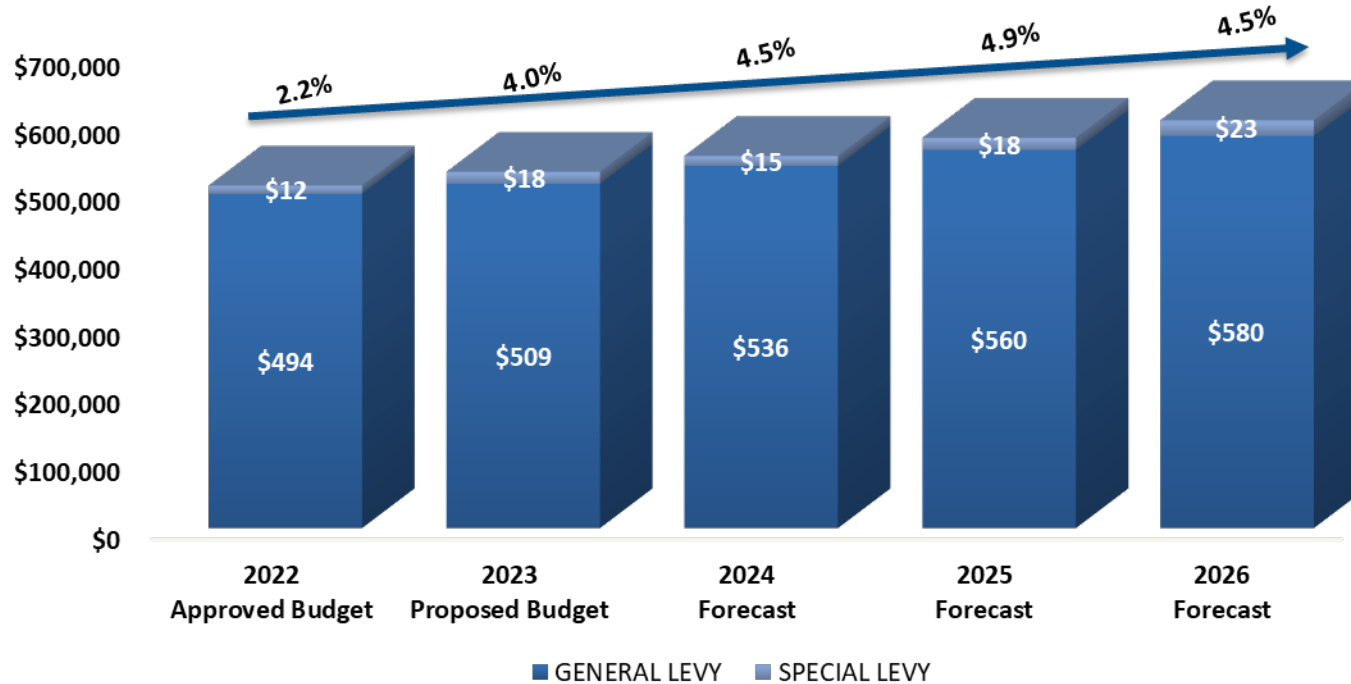
Municipal Funding Drivers	Increase (Decrease)	Change
<p>2022 Municipal Funding</p> <p>Compensation & Inflation increases offset by other funding and operating efficiencies</p> <p>State of Good Repair Levy increase</p> <p>Municipal Capital Funding increase</p> <p>Reduction in Debt Financing charges</p> <p>Municipal Funding Increase</p>	<p>\$ 10,795,636</p> <p>364,124</p> <p>59,500</p> <p>120,000</p> <p>(40,425)</p> <p>503,199</p>	<p></p> <p></p> <p></p> <p></p> <p></p> <p>4.7%</p>
<p>2023 Municipal Funding</p>	<p>\$ 11,298,835</p>	<p></p>

2023 BUDGET: CAPITAL PROJECTS

Capital Projects		2023 Budget	2022 Budget	Increase / (Decrease)
WMSS	Emerald Ash Borer	\$ 850,000	\$ 820,000	\$ 30,000
	Flood Plain Mapping	550,000	525,000	25,000
	Dams & Channels SOGR Maintenance	420,000	700,970	(280,970)
	Flood Forecasting & Warning Program	115,000	90,000	25,000
	Watershed Strategies & Climate Change	179,000	-	179,000
	Spongy (LDD) Moth Treatment	100,000	-	100,000
	Other Projects	503,273	448,250	55,023
	<i>Facilities Infrastructure</i>			
	Administration Office SOGR & Restoration	225,000	200,000	25,000
	Central Works Operations Centre & Field Office	1,000,000	-	1,000,000
	<i>Digital Transformation</i>			
	IT Infrastructure	98,000	52,000	46,000
	Document Management	-	200,000	(200,000)
Total WMSS	4,040,273	3,036,220	1,004,053	
Parks	Facility, Infrastructure & Ski Hill	1,038,000	1,163,000	(125,000)
	Kelso Quarry Park / Area 8	125,000	100,000	25,000
	Fleet Replacement	80,113	269,903	(189,790)
	Crawford Lake Boardwalk	-	2,280,000	(2,280,000)
	Total Parks	1,243,113	3,812,903	(2,569,790)
Total Capital		\$ 5,283,386	\$ 6,849,123	\$ (1,565,737)

Funding Source	2022 Approved Budget	2023 Proposed Budget	Budget Variance 2022 vs. 2023	
			\$	%
General Levy	\$495	\$509	\$14	3.0%
Special Levy	\$12	\$18	\$6	44.9%
TOTAL	\$507	\$527	\$20	4.0%
Provincial Funding Impact	N/A	N/A	-	-

CA Budget + 3-Year Forecast

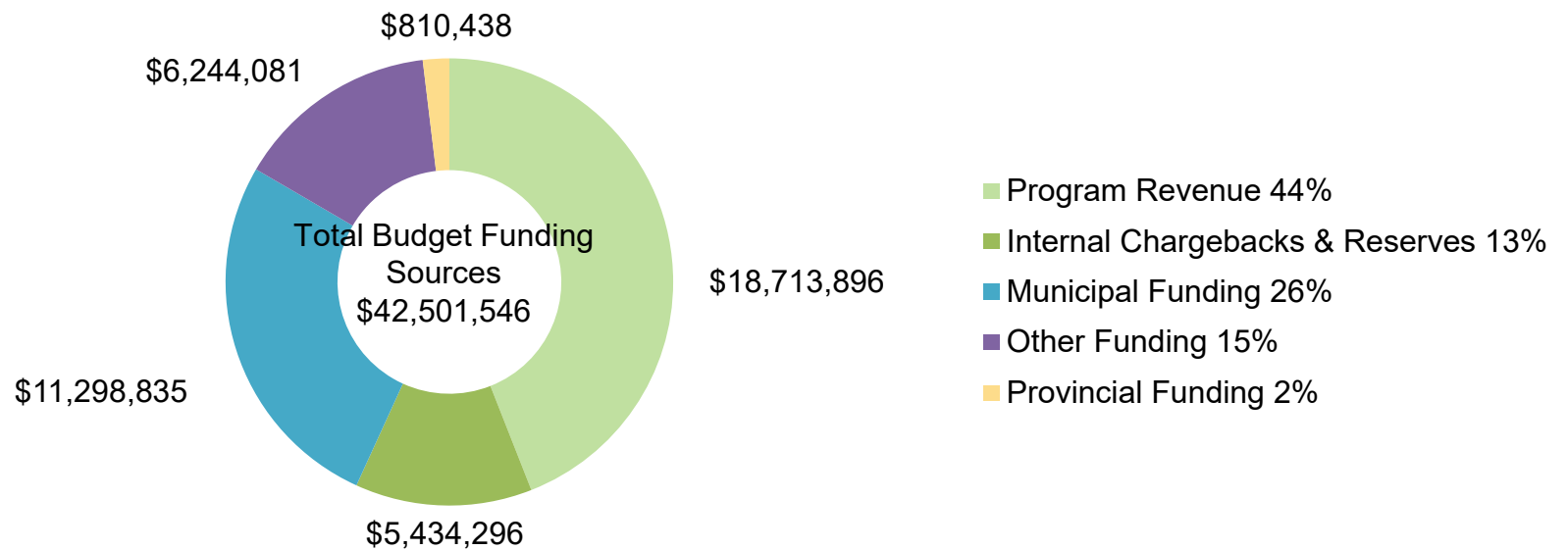


Risks in Achieving Council’s Direction and Unmet Needs

Peel’s Portion, \$000

Risk	Anticipated Costs \$	Risks to Outcomes and Services
Inflation	Uncertain - to be monitored	Assumed at 3% on staff compensation
Pandemic considerations		Budget assumes full exit from COVID-19 impacts
Planning & Regulations Fees		Assumed to continue to increase based on historical amounts over the last 3 years
Dams & Channels Project Funding		Subject to approval from the Province in late Spring 2023
Legal Expenses Actual Increase		Continues to be partly funded by reserves
CA Act Requirements		MOU Completion by December 31, 2023 and Watershed Strategy completion by December 31, 2024

2023 BUDGET: FUNDING SOURCES



Note: Peel Region municipal funding \$527,249

Municipal Apportionment - General and Special Levy

Municipal Funders	2022 % Apportionment	2023 % Apportionment	2023 Funding	
			Total \$000	% Change
Region of Peel	4.6944%	4.6664%	\$527,249	4.0%
Region of Halton	87.8985%	87.9192%	\$9,933,846	4.7%
City of Hamilton	7.1904%	7.1961%	\$813,075	4.7%
Town of Puslinch	0.2167%	0.2183%	\$24,665	5.4%
TOTAL	100%	100%	\$11,298,835	4.7%

Peel's Portion, \$000

2022 Approved General Levy :		\$494
COLA %		
<ul style="list-style-type: none"> • Compensation and inflation increases offset by other funding and operating efficiencies 		17
Cost Mitigation		
<ul style="list-style-type: none"> • CVA Apportionment shift 		(3)
Other Pressures		
<ul style="list-style-type: none"> • SOGR Levy Increase & Reduction in Debt Financing charges 		1
2023 Proposed General Levy :		\$509

Peel's Portion, \$000

2022 Approved Special Levy:		\$12
Special Levy Project Funding Requests:		
Watershed: Watershed Strategy, Property Management		3
Infrastructure: IT, Flood Forecasting		3
2023 Proposed Special Levy and One-time:		\$18

Efficiencies Implemented to Achieve Council Direction

- Grants, other funding and reserves have been leveraged for operating and capital programs to mitigate cost increases.
- Asset Management Plans and State of Good Repair levy phase-in resulting in sustainable & stable capital funding.

Residual Impacts of Pandemic and Recovery

- The Conservation Areas programs assumes an exit from the COVID-19 impacts on park programs, consistent with 2022 operations.
- Continued monitoring of Conservation Area's activities for residual pandemic risks will occur through 2023.

THANK YOU
for your continued support.