

## Services to be presented

### **Leading**

- Enterprise Programs and Services

### **Thriving**

- Heritage, Arts and Culture

## Temporary Resources for 2022 COVID-19 Response

<b>Incremental Cost/Revenue Reduction Pressures</b>	(In \$Millions)
<ul style="list-style-type: none"> <li>• Reduced Payments-in-lieu-of-Taxes Revenues from the Greater Toronto Airports Authority</li> <li>• Goods and Services (securement of PPE)</li> </ul>	<p>\$7.1</p> <p>0.5</p>
<b>Total Budgeted Pressures</b>	<b>\$7.6</b>
<b>Mitigating the Impact</b>	
<ul style="list-style-type: none"> <li>• Provincial COVID funding</li> <li>• Rate stabilization reserve funding</li> </ul>	<p>7.1</p> <p>0.5</p>
<b>Net Tax Levy Impact</b>	<b>\$-</b>

Note: Numbers may not add up due to rounding

## Cost Containment

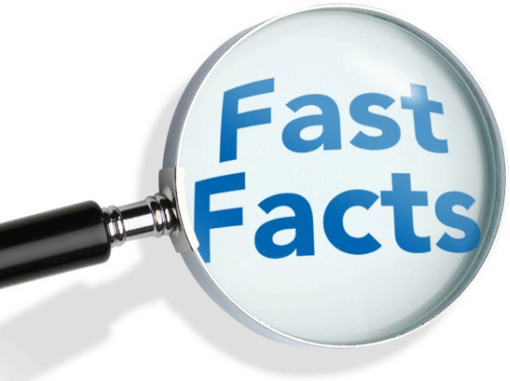
<b>Efficiencies in the 2022 Budget</b>	<b>Cost Savings \$ Million</b>	<b>Cost Avoidance \$ Million</b>
Adjustments from the ongoing review of budgets	1.56	-
Council Report Review Process Improvement	-	0.41
Streamlining Budget Process	-	0.15
P-Card Smart Form	0.00	0.15
Other Continuous Improvement Initiatives	0.03	0.05
<b>Total</b>	<b>\$1.59</b>	<b>\$0.77</b>

Note: Numbers may not add up due to rounding

## Enterprise Programs and Services

Government is future-oriented and accountable





**76%**

of managed assets are rated  
“good” or “very good”

**77%**

of residents surveyed have a positive  
perception of value for tax dollars

**AAA/Aaa**

one of 12 Canadian municipalities  
with a Triple A credit rating

**Platinum**

Excellence Canada Accreditation



**Open Data Portal  
Growth**

+230% number of users  
+85% number of downloads

# How We Are Adapting



- Mobilized workforce to support mass vaccination program and ongoing COVID response
- Adapting facilities and technological capabilities
- Shifting services to digital channels



**NEW**  
in 2022

# 2022 Service Investment

## Service Pressure



Need to ensure protection of water/wastewater infrastructure through registered easements

## Investment



Increased in-house legal expertise to support water/wastewater services  
\$108K



**No Operating Impact**  
1 Regular Complement

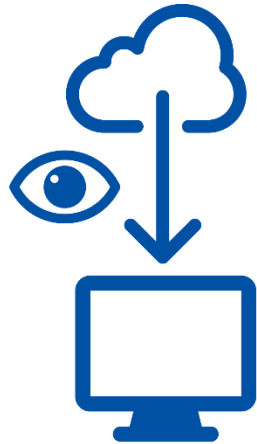
## Service Outcome

Improve service, maintain confidence

**NEW**  
in 2022

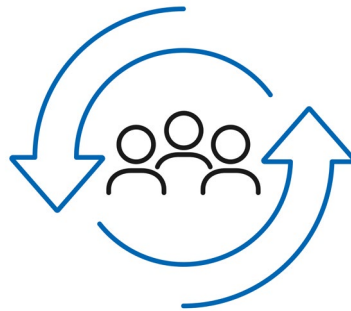
# 2022 Service Investment

## Service Pressure



Growing data integration pressures for ongoing expansion

## Investment



Increased in-house technical expertise \$514K



**No Operating Impact**  
4.4 Regular Complement

## Service Outcome

Improve service, maintain confidence



**NEW**  
in 2022

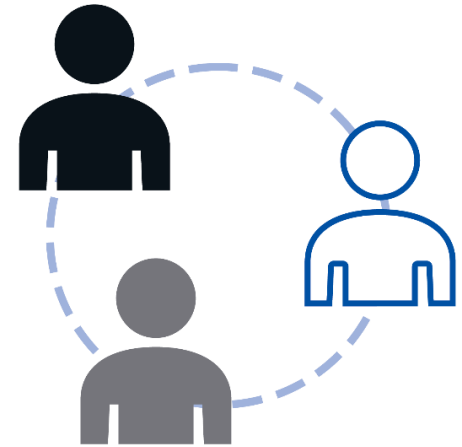
# 2022 Service Investment

Service Pressure



Addressing anti-racism and systemic discrimination

Investment



Advancing work that contributes to a diverse and inclusive workplace and community

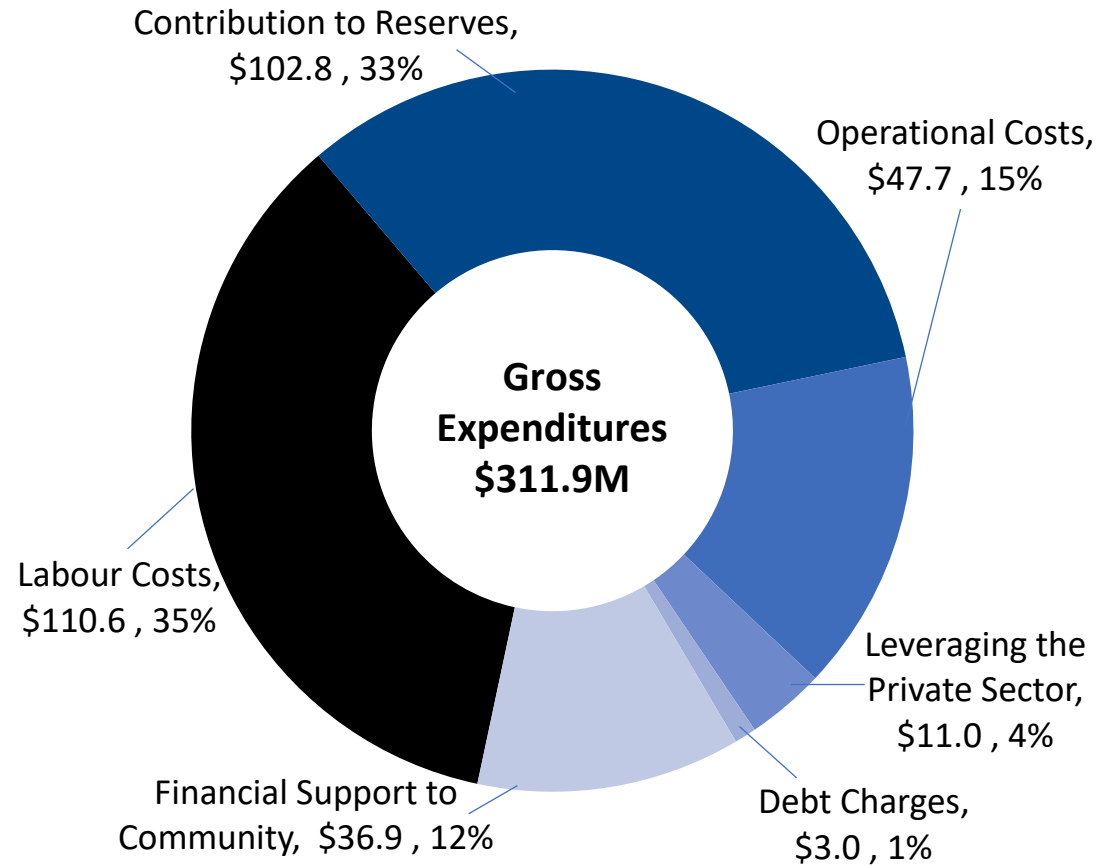


+\$536K  
**Operating**  
4 Regular Complement

Service Outcome

Improve service, maintain confidence

# 2022 Operating Budget (\$M)



Current Recoveries	Capital Recoveries	Regional Tax	User Fees, Grants & Subsidies	Reserves
\$131.5; 42%	\$11.8; 4%	\$58.2; 18%	\$61.8; 20%	\$48.6; 16%

# Summary of 2022 Net Operating Budget

<b>2021 Net Base Budget (In \$Millions)</b>	<b>\$46.2</b>
<b>Cost to maintain 2021 service level</b>	
<ul style="list-style-type: none"> <li>Inflation: Labour costs/Goods and services</li> <li>Reduction in Brampton supplemental tax revenue</li> <li>Efficiencies identified from operational cost reviews</li> <li>Increase in revenues and recoveries from services</li> </ul>	<p>\$4.4</p> <p>0.7</p> <p>(1.5)</p> <p>(3.8)</p>
<b>Sub-total: Cost to maintain 2021 service level</b>	<b>(\$0.2)</b>
<b>2022 Service Demand</b>	
<ul style="list-style-type: none"> <li>Service investment for Diversity, Equity and Inclusion</li> <li>COVID-19 response (\$0.5M) funded by rate stabilization reserves</li> <li>GTAA PILT COVID impact (\$7.1M) funded by provincial COVID Funding</li> </ul>	<p>\$0.5</p> <p>-</p> <p>-</p>
<b>Sub-total: Operations Before Infrastructure Levy</b>	<b>\$0.3</b>
<b>2022 Levy to maintain infrastructure</b>	<b>11.7</b>
<b>2022 Proposed Net Budget Change from 2021</b>	<b>\$12.0</b>
<b>Proposed Total 2022 Net Budget</b>	<b>\$58.2</b>

Note: Numbers may not add up due to rounding

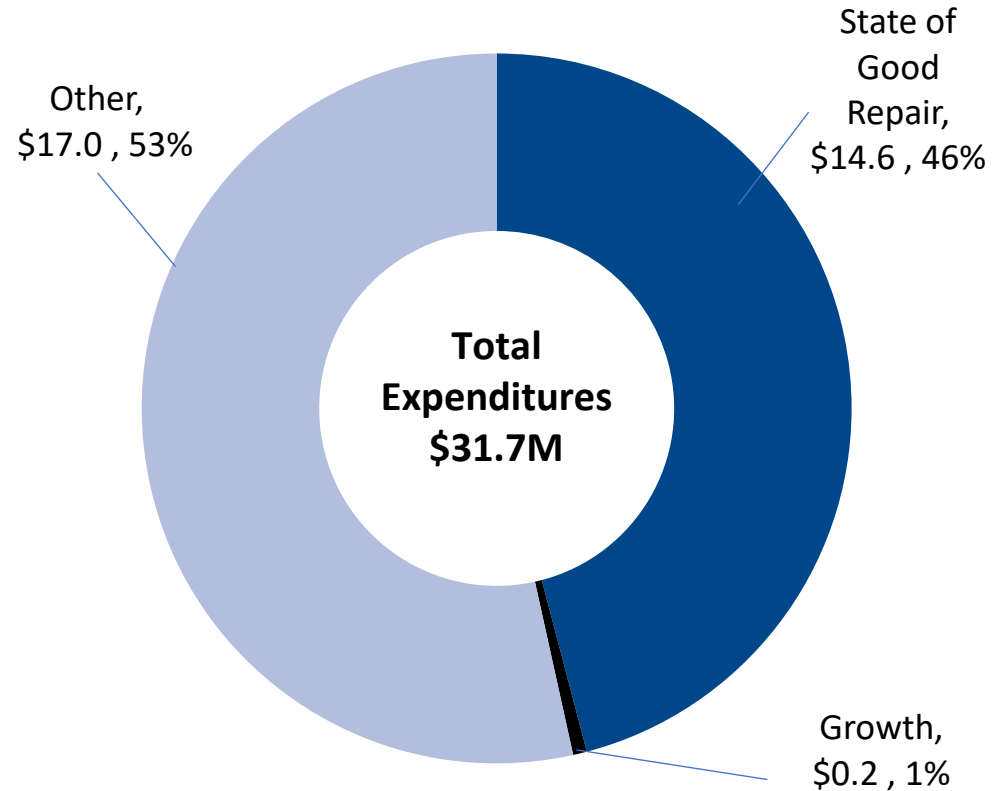
# 2022 Capital Budget – \$31.7 Million

### Key Highlights

- \$12.3M for a retrofit project at a Peel Living site to reduce greenhouse gas emissions
- \$10.8M to maintain and modernize information technology including digital infrastructure
- \$6.3M to maintain Regional office facilities in a state of good repair



# 2022 Capital Budget (\$M)



Internal Reserves	Development Charges
\$31.5; 99%	\$0.2; 1%

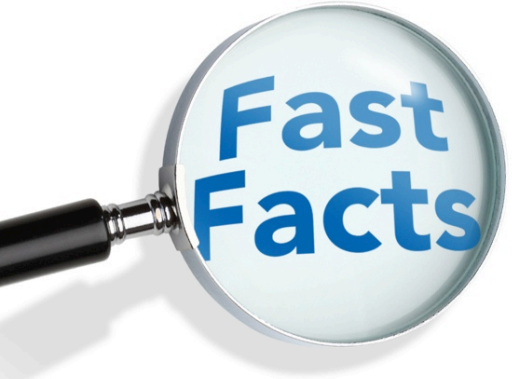
## Key Financial Information

	Resources to Achieve Level of Service		
	2021	2022	
Total Expenditures (\$M)	\$158.8	\$168.6	
Total Revenues (\$M)	\$112.6	\$110.4	
Net Expenditures (\$M):			
- Operating (\$M)	\$46.2	\$45.8	
- Reduction in supplemental tax revenue (\$M)	-	\$0.7	
- Levy to Maintain Infrastructure (\$M)	-	\$11.7	
Total Net Expenditure (\$M)	\$46.2	\$58.2	
Full-time Staffing Resources	798	806	
Capital Investment (\$M)		\$31.7	
10-Year Capital Investment (\$M)		\$256.0	
Outlook Years	2023	2024	2025
Net Increase/(Decrease) (\$M)	\$21.1	\$13.5	\$14.0
% Increase/(Decrease)	35.7%	16.8%	15.0%

## Heritage, Arts and Culture

Supports residents  
being engaged in an  
understanding of our  
history and culture,  
and to live in cohesive  
communities





**47**

diverse community  
partnerships continued

**11,418**

estimated virtual visitors

**90%**

of virtual visitors  
recommend  
PAMA programs and  
experiences

**161,320**

PAMA's unique pageviews  
across social media,  
YouTube, website, archives  
blog



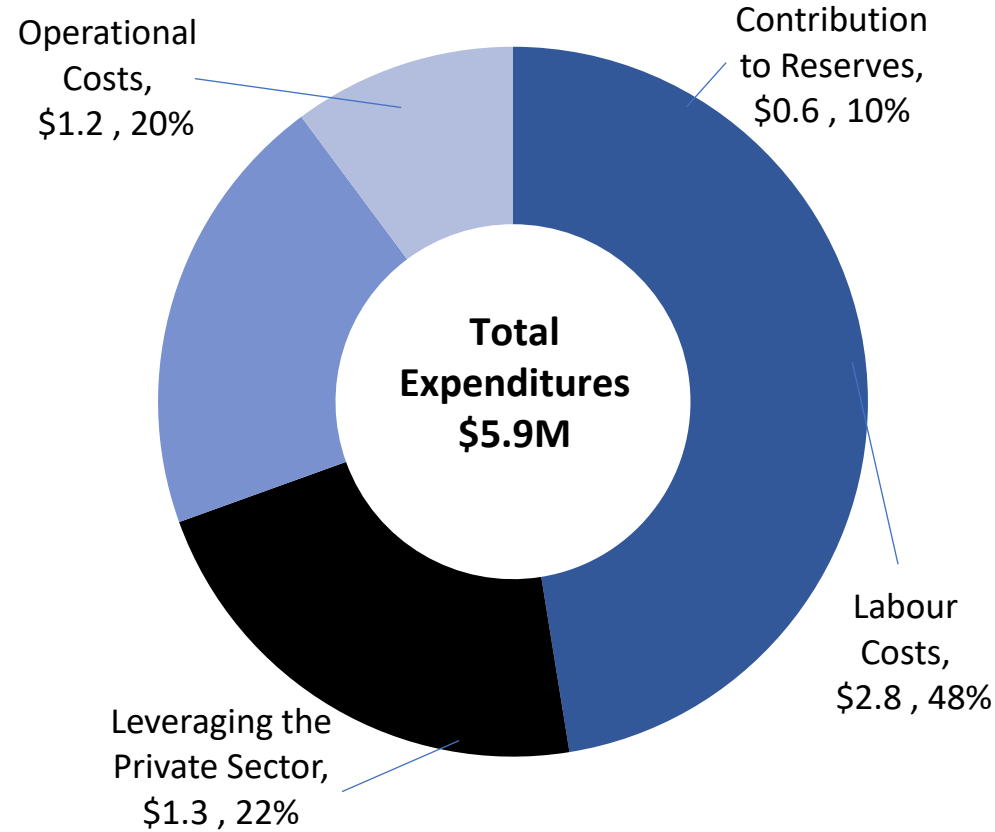
# How We Are Adapting



- Supporting the Region's COVID-19 response and adapting service delivery
- Engaging the community through digital exhibitions, online programming, and interactive school resource kits
- Partnering with local and international artists and curators to provide authentic experiences reflective of Peel's rich diversity
- Building program capacity through increasing one-time grants and funding



# 2022 Operating Budget (\$M)



Regional Tax	Grants & Subsidies	Fees & Service Charges	Reserves
\$5.6; 94%	\$0.03; 1%	\$0.2; 3%	\$0.1; 2%

## Summary of 2022 Net Operating Budget

<b>2021 Net Base Budget (In \$Millions)</b>	<b>\$5.5</b>
<b>Cost to maintain 2021 service level</b>	
<ul style="list-style-type: none"> <li>Inflation: labour costs/goods and services</li> <li>Adjustment to base subsidy (\$10K)</li> <li>Efficiencies identified from operational cost reviews</li> </ul>	<p>\$0.2</p> <p>(0.0)</p> <p>\$(0.1)</p>
<b>Sub-total: Cost to maintain 2021 service level</b>	<b>\$0.1</b>
<b>2022 Service Demand</b>	
<ul style="list-style-type: none"> <li>None</li> </ul>	-
<b>2022 Proposed Net Budget Change from 2021</b>	<b>\$0.1</b>
<b>Proposed Total 2022 Net Budget</b>	<b>\$5.6</b>

Note: Numbers may not add up due to rounding

## 2022 Capital Budget – \$0.6 Million

### Key Highlights



- \$0.6M to maintain heritage facilities in a state of good repair



## Key Financial Information

	Resources to Achieve Level of Service		
	2021	2022	
Total Expenditures (\$M)	\$5.9	\$5.9	
Total Revenues (\$M)	\$0.4	\$0.3	
Net Expenditures (\$M)	\$5.5	\$5.6	
Full-time Staffing Resources	22	22	
Capital Investment (\$M)		\$0.6	
10-Year Capital Investment (\$M)		\$11.5	
Outlook Years	2023	2024	2025
Net Increase (\$M)	\$0.1	\$0.1	\$0.1
% Increase	1.7%	1.7%	1.7%

## Summary of 2022 Service Budgets

	Operating (\$M)*	Capital (\$M)
 Leading Enterprise Programs and Services**	\$58.2M	\$31.7M
 Thriving Heritage, Arts and Culture	\$5.6M	\$0.6M

\* Net expenditure

\*\* Enterprise Programs and Services includes funding to maintain infrastructure

## Summary of Service Outcomes



### **Enterprise Programs and Services**

Government is future-oriented  
and accountable



### **Heritage, Arts and Culture**

Supports residents being engaged in an  
understanding of our history and culture,  
and to live in cohesive communities