

CONSERVATION HALTON 2022 BUDGET



STRATEGIC PLAN

momentum

GREEN • RESILIENT • CONNECTED



NATURAL HAZARDS
AND WATER



SCIENCE, CONSERVATION
AND RESTORATION



EDUCATION,
EMPOWERMENT AND
ENGAGEMENT



NATURE AND PARKS



ORGANIZATIONAL
SUSTAINABILITY



DIGITAL TRANSFORMATION
AND INNOVATION



PEOPLE
AND TALENT

EXTERNAL DRIVERS



POPULATION
GROWTH



CHANGING
TECHNOLOGY



CLIMATE
CHANGE



INFLATION
RATE



AGING
INFRASTRUCTURE



COVID-19
PANDEMIC

2022 PRIORITIES



Infrastructure improvements



Digital transformation



Park greenspace expansion



Floodplain mapping




CA Act Regulations update



Climate Change Strategy

2022 BUDGET REQUEST

 **\$40.2 M budget provides for growth and sustainably manages:**

- Compensation and inflation impacts
- Significant increases in insurance and legal expenses
- Program enhancements to meet strategic plan objectives
-  • Parks recovery from COVID impacts and transition to full cost recovery

 **3.5% municipal funding increase through operational efficiencies and other funding sources** (municipal funding less than 30% of total budget)

Continued investment in maintaining capital assets in State of Good Repair

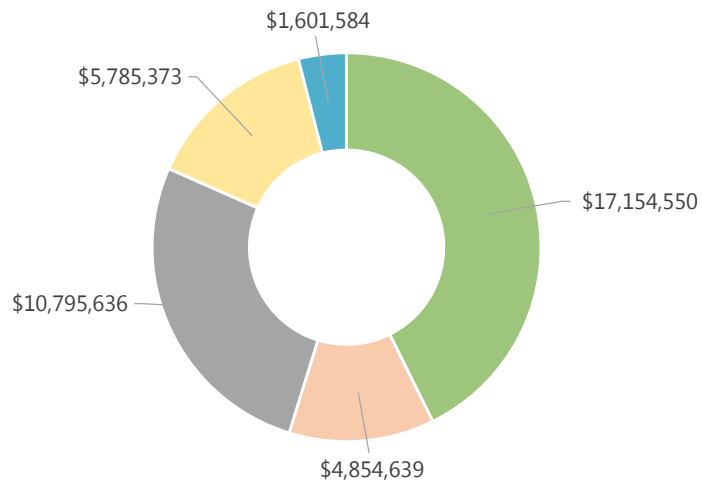
- 2022 repairs fully funded by reserves with no new debt financing
- Dams & Channels Asset Management Plan update in 2022

2022 BUDGET SUMMARY

Budget Category	2022 Budget	2022 Municipal Funding	2021 Municipal Funding	Municipal Funding % Increase
Operating (excl. SOGR levy)	\$32,966,409	\$10,053,136	\$9,695,379	3.7%
Capital	6,744,873	262,000	257,000	1.9%
	39,711,282	10,315,136	9,952,379	3.6%
State of Good Repair (SOGR) Levy - Dams & Channels; Buildings	480,500	480,500	478,500	0.4%
Total	\$40,191,782	\$10,795,636	\$10,430,879	3.5%

2022 FUNDING SOURCES

Total Budget Funding Sources \$40,191,782



■ Program Revenue 43%
■ Municipal Funding 27%
■ Provincial Funding 4%

■ Internal Chargeback Recoveries & Reserves 12%
■ Other Funding 14%

2022 MUNICIPAL FUNDING APPORTIONMENT

Municipality:	Apportionment % 2022	Municipal Funding 2022	Apportionment % 2021	Municipal Funding 2021	% Increase
Region of Halton	87.8985%	\$9,489,202	87.8421%	\$9,162,704	3.6%
City of Hamilton	7.1904%	776,249	7.1875%	749,719	3.5%
Region of Peel	4.6944%	506,791	4.7534%	495,821	2.2%
Township of Puslinch	0.2167%	23,393	0.2170%	22,635	3.3%
	100.0000%	\$10,795,636	100.0000%	\$10,430,879	

2022 MUNICIPAL FUNDING

Municipal Funding Drivers	Increase / (Decrease)	Increase
2021 Municipal Funding	<u>\$10,430,879</u>	
• Compensation and inflation increases offset by other funding and operating efficiencies	357,757	
• Municipal capital funding increase	5,000	
• State of Good Repair Levy increase	<u>2,000</u>	
Municipal Funding Increase	\$364,757	3.5%
2022 Municipal Funding	\$10,795,636	

CAPITAL BUDGET

CAPITAL PROJECTS	2022 Budget	2021 Budget	Increase / Decrease
Dams & Channels SOGR Maintenance	\$ 700,970	\$ 1,203,000	\$ (502,030)
Flood Forecasting & Warning Program	\$ 90,000	\$ 70,000	\$ 20,000
Flood Plain Mapping	\$ 525,000	\$ 500,000	\$ 25,000
Emerald Ash Borer	\$ 820,000	\$ 820,000	\$ -
Digital Transformation			
-IT Infrastructure	\$ 52,000	\$ 122,000	\$ (70,000)
-Document Digitization	\$ 200,000	\$ -	\$ 200,000
PMO Facilities			
-Administration Office SOGR & Renovations	\$ 200,000	\$ 570,136	\$ (370,136)
Other Projects			
-Compensation Review, Asset Management Plan Update, GIS Data, Property Management, Watershed Planning, WMSS Vehicles	\$ 344,000	\$ 476,562	\$ (132,562)
Conservation Areas			
-Facility, Infrastructure & Ski Hill	\$ 1,432,903	\$ 1,018,412	\$ 414,491
-Crawford Lake Boardwalk	\$ 2,280,000	\$ -	\$ 2,280,000
-Kelso Quarry Park / Area 8	\$ 100,000	\$ 125,000	\$ (25,000)
TOTAL CAPITAL PROJECTS	\$ 6,744,873	\$ 4,905,110	\$ 1,839,763

❖ 2022 Municipal portion \$262,000

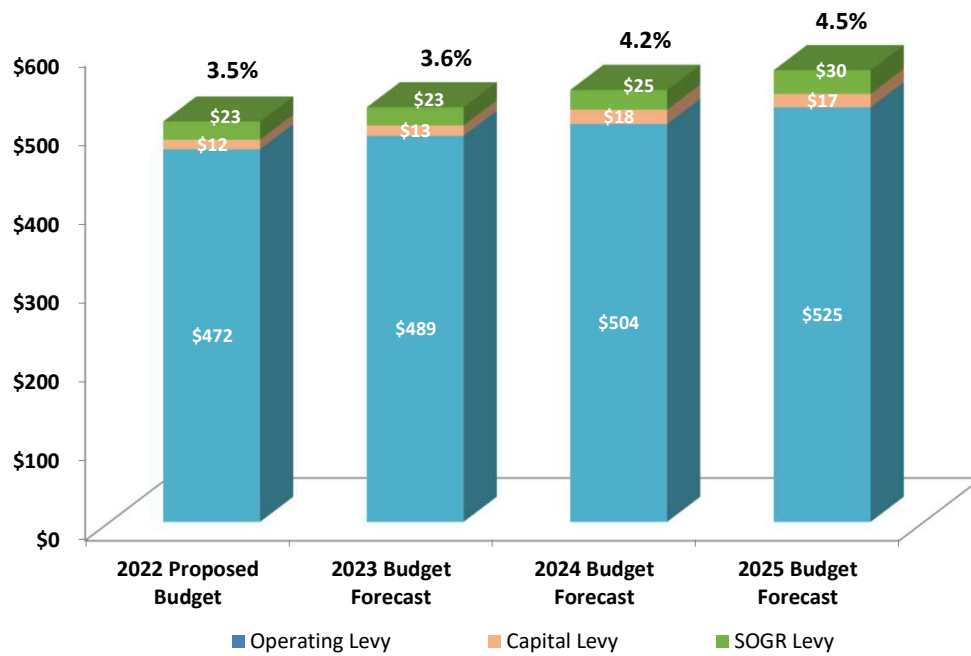
2022 BUDGET

2022 Budget Summary

Peel's Portion, \$000

Funding Source	2021 Approved Budget	2022 Proposed Budget	Budget Variance 2021 vs. 2022	
			\$	%
General Levy	\$484	\$495	\$11	2.2%
Special Levy	\$12	\$12	\$0	0.0%
Sub-Total	\$496	\$507	\$11	2.2%
One-Time Special Levy Emerald Ash Borer (EAB)	\$0	\$0	\$0	0.0%
TOTAL	\$496	\$507	\$11	2.2%
*Provincial Funding Impact	\$0	\$0	\$0	0.0%
*COVID-19 Impact	\$0	\$0	\$0	0.0%

MUNICIPAL FUNDING FORECAST (Peel's Portion, \$000)



Risks in Achieving Council's Direction

Risk:	Anticipated Costs \$	Risks to Outcomes and Services
<ul style="list-style-type: none"> Internal Support Service Chargeback Recovery to Conservation Areas 	Unknown	COVID-19 may continue to impact 2022 park revenue and potential ability to fully sustain the internal chargeback for support service staff. Cost control measures are in place to mitigate park revenue shortfalls.
<ul style="list-style-type: none"> Provincial review of Conservation Authority Act 	Unknown – 2024 budget	Potential to redefine services that may impact future revenue generating activities.

Unmet Needs	Anticipated Costs	Risks to Outcomes and Services
Operating Legal expenses	Unknown	The legal expense increase in the 2022 budget is funded by reserves. The 2022 budget amount may be insufficient based on increased 2021 legal fees incurred related to provincial regulation violations and other legal matters.
Capital Dams & Channels, Facility & Infrastructure maintenance	No identified costs	Provincial funding for 50% of Dams & Channels capital costs is assumed though subject to provincial approval in spring 2022. Asset Management Plans have been completed for all assets. The State of Good Repair (SOGR) Levy to fund capital asset reserves is being phased in to ensure sufficient reserves.

2022 Budget Pressures – General Levy

Peel's Portion, \$000

2021 Approved General Levy :		\$484
COLA %		
○ Compensation and inflation increases offset by other funding and operating efficiencies		17
Service Demand		
○ Increase		0
Cost Mitigation		
○ Decrease in CVA apportionment		(6)
Other Pressures		
○ Increase		0
2022 Proposed General Levy :		\$495

2022 Budget Pressures – Special Levy Including EAB

2021 Approved Special Levy and One-time:	\$12
Special Levy Project Funding Requests:	
Watershed: Asset Management Plan – Dams & Channels update; Compensation review update	2
Climate Change:	0
Infrastructure: Flood Forecasting system; Information Technology	(2)
Subtotal Special Levy	12
One-time Special Levy:	
• EAB (Emerald Ash Borer)	0
2022 Proposed Special Levy and One-time:	\$12

Efficiencies Implemented to Achieve Council Direction

- Grants and other funding have been leveraged for operating and capital programs to mitigate park revenue shortfall
- Expense controls implemented during COVID-19 are ongoing and discretionary expenses reduced
- Operation efficiencies and other revenue increases resulted in 3.5% municipal funding increase (Peel 2.2%) versus 2021 budget forecast for 2022 of 4.1%.
- Asset Management Plans and State of Good Repair levy phase in resulting in sustainable & stable capital **funding**

Residual Impacts of Pandemic and Recovery

- COVID-19 has impacted Park revenues and program delivery in 2020 and 2021; 2022 park operating budget assumes conservative revenue and expenses
- COVID-19 has had minimal impact on municipally funded Watershed Management & Support Services programs, service delivery and program revenue – staff are able to work remotely
- Capital projects continue to be completed during COVID-19 and this is assumed for 2022

IMPACTS OF CONSERVATION HALTON PROGRAMS

PARKS, RECREATION & EDUCATION

+ **1.3 MIL** visitors

Area 8 opened to public on Oct 16/21

+ **\$3,000,0000** in grants approved for programs and park projects

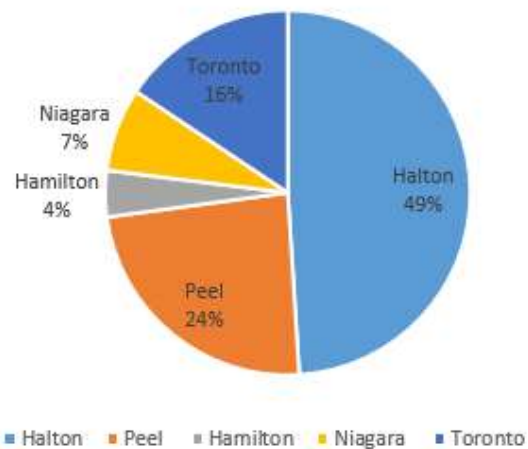
\$1,160,990 Charge Backs – Parks and Operations


NEW programs


- Winterlit
- Snowshoeing
- Area 8 programming – Meet Area 8, Birding 101, Yoga
- Library Pass Program
- Indigenous Food Sovereignty Celebration
- Healing Project with Halton Black Voices
- Virtual Healthy Neighborhoods Workshop Series
- New Canadians Ski and Snowboard Program

WHERE ARE PEOPLE VISITING US FROM

Number of reservations per Region



 **What does the data tell us:** Almost 50% (44%) of our visitors are coming from outside Halton region, with the second largest pool (18%) originating from Mississauga.

 **What does this mean for CH?** It provides direction for our MARCOM efforts, and helps CH strategize on how to best allocate marketing dollars (e.g. *Should we concentrate on attracting more Halton region residents or focus efforts on expanding our park visitor base to areas outside the region?*)

PARKS, RECREATION & EDUCATION : TECHNOLOGY

Digital Screens for Automated Gates

- holiday season specific greeting messages
- special events messages

Keyless entry to the Office/Admin Building

- improve employee experience

Auto-Pilot

- reduced time spent on managing and deploying devices
- reduced cost related to infrastructure requirements
- improved user experience

Glen Eden / WinterPass Enhancements (One stop shop)

- selling ski lessons & passes through the digital platform
- ability for staff to print the passes using the digital platform

EDUCATION

Virtual Education Programs

- 10,560** students engaged
- 352** programs booked
- 352** hrs of programming
- 202** schools/community groups
- 13** virtual programs developed
- 3** featured CH experts
- 3** platforms (Zoom/MS/Google)
- 5** different school boards

Most Popular Programs

- Virtual Longhouse Tour
- Owls in Focus
- Pollinator Power
- Life in a Pond
- Niagara Escarpment: Take a Hike
- High Waters
- Green Thumbs
- Farmyard Friends
- Raptor Connections
- Species at Risk
- Maple Syrup Time
- Neighbourhood Birding
- Virtual Birthday Party with the Raptors

FORESTRY, STEWARDSHIP, MONITORING & RESTORATION



CLIMATE CHANGE RESILIENCE

67 restoration project activities

11 Burlington 7 Halton Hills 27 Hamilton
15 Milton 3 Oakville 4 Puslinch

PMO 1 Burlington 5 Hamilton
 7 Milton 5 Oakville

Forestry: 13 Burlington 3 Hamilton 10 Milton
 2 Halton Hills 1 Cambridge

Monitoring Ecology

- 3 new water quality programs implemented (Grindstone/Indian Creek, Fourteen Mile Creek, Limestone Creek)
- Boyne natural heritage monitoring
- Bat monitoring to support CH works (Waterdown Woods and Crawford Lake)
- Expanded water temperature network
- Invasive species strategy

235 sites *monitored* as part of CH LEMP

179 additional sites *monitored* to support resource management activities

Forestry

29 sites planted

Invasive species management

(CH, Halton Region, City of Burlington lands)

Conversion of **40 ac** farmland to new forest

(support from **5 project funders**)

CLIMATE CHANGE RESILIENCE

Flamborough Centre Park Wetland Project (Hamilton)
(**1.5-hectare trees** wetland supporting climate resiliency)

Boyne Valley Wetland Restoration Project (Milton)
(**integrated floodplain** function)

Drumquin Park Dam Removal (Milton)
(freshwater climate resiliency)

Hilton Falls Meadow Corridor (Milton)
(preparation for **diverse native meadow**)

McCraney Creek Riparian Restoration (Oakville)
(**urban creek** resiliency)

39 hectares of land *restored*

16,650 metres² of wetland *created*

2 kilometres of stream *restored*

67,636 trees and shrubs *planted*

2,746 flowers and grasses *planted*

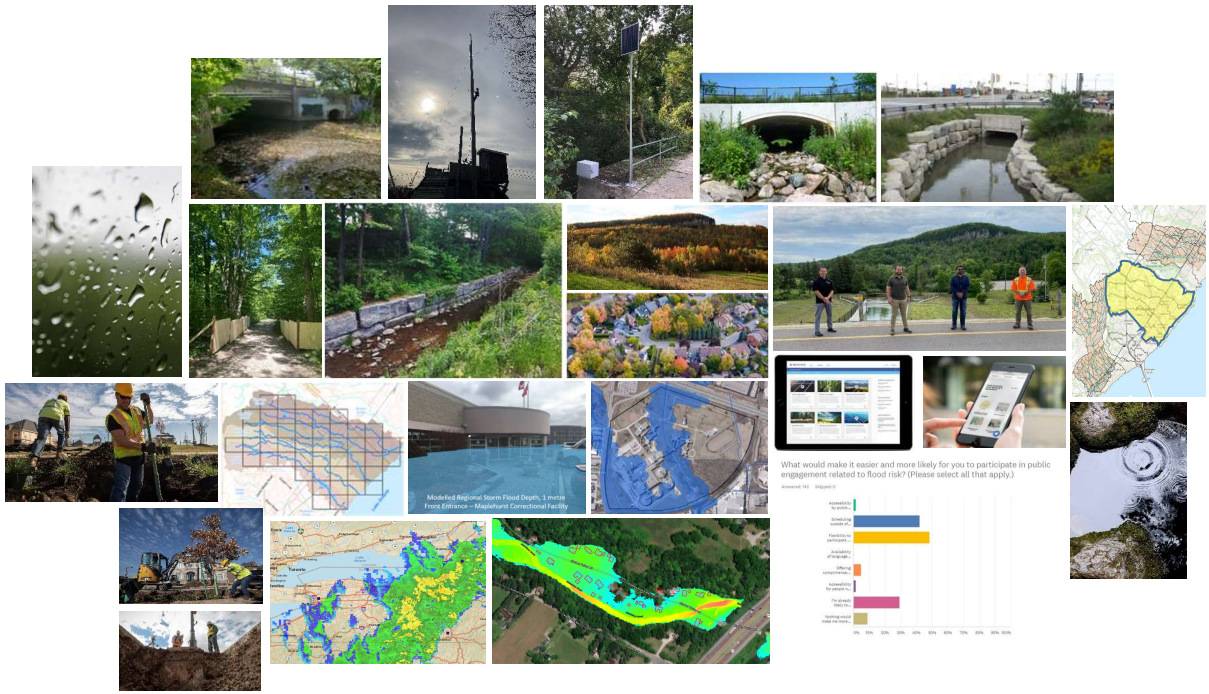
\$1,500,780 invested in land restoration

\$400,835 private land

\$655,618 public land

\$444,032 Conservation Halton land

PLANNING, PERMITS & PUBLIC SAFETY



TIMELINES

KPI	Target	Q1-Q3 2021
CH Permit Reviews		
% of regulatory technical reviews for permit applications reviewed within six weeks	95%	97%
% minor Permit applications processed within 30 days	95%	95%
% of major Permit applications processed within 90 days	95%	100%
Regional Infrastructure Team Reviews		
% of minor RIT permit applications processed within 30 days	95%	100%
% of major RIT permit applications processed within 90 days	95%	100%
% of RIT technical reviews completed within six weeks	95%	100%
Planning Reviews		
% of planning and development files reviewed by municipal/NEC deadline	95%	90%
% of planning technical reviews completed within six weeks (standard technical review)	75-85%	72%
% of planning technical reviews completed by municipal deadline (complex technical review)	75-85%	60%
% of planning technical reviews completed by municipal deadline (municipal files; complex technical & plan review)	75-85%	89%

Other initiatives :

- Interim Ecological Services Agreement with the Region of Halton
- Mapping Implementation Protocol targeted for Board approval in November 2021
- Spill and land use planning policy review and update underway

Floodplain Mapping

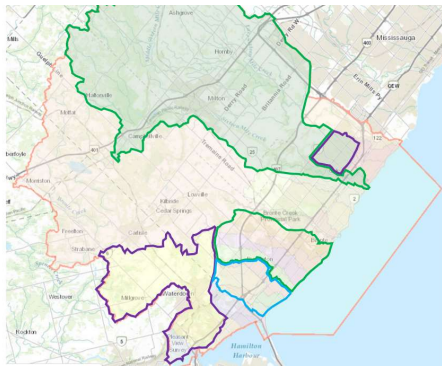
	2021	2022	2023	2024	2025	2026
East Burlington Creeks (Tuck, Shoreacres, Appleby & Sheldon)	→					
Sixteen Mile Creek	→	→	→			
Central Burlington Creeks (Roseland, Hager-Rambo)		→	→			
East Oakville Creeks (Lower Morrison, Lower Wedgewood & Joshua's)			→	→		
Bronte Creek				→	→	→
West Oakville Creeks (Fourteen Mile & McCraney)				→	→	
West Burlington Creeks (Aldershot, Falcon & Indian)					→	→

Advisory Committee endorses program plan

East Burlington Creeks Project initiated

- **Funding**
\$ 475,000 grants
\$ 500,000 Region of Halton
- **Community Engagement** Oct 14 digital PIC 1
+160 residents at PIC 1
>70 members of community

Commenced CH led 16 Mile Creek Project



Program & Project Status

- Legend**
- Completed
 - On-going
 - New 2022 Initiatives

FUNDRAISING Highlights

Foundation fundraising revenue **15%-20% over** 2021 budget target

AREA 8 Capital Campaign Fundraising

- + **\$650,000** in confirmed and dedicated gifts/grants

Over \$200,000 in new corporate funding to launch / restart:

- Green Space – Newcomer Youth Climate Forum
- Pride in Nature – tree planting for LGBTQ2+ community
- New Canadian Ski School (scheduled for Nov/Dec)
- Targeted Bipoc community programming and initiatives e.g. Halton Black Voices planting and healing activities
- From the Ground Up – hands-on learning for students

Terra Firma

- Sold out with 200 guests (max), maintaining \$220,000 revenue target
- Demonstrated CH success in returning to large scale, in-person events

Hike for Area 8 - New team fundraiser for Area 8

- launched with 16 community fundraising teams

Park Fundraising Pilots – Park Pass integration, TipTap pay

THANK YOU
FOR YOUR CONTINUED SUPPORT.