

**2021 Budget**

**Thriving**

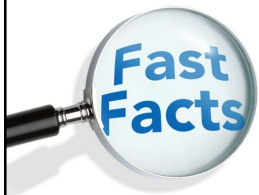
**Investing** to build our  
**Community for Life**

## Water Supply

Safe, reliable  
and high quality  
drinking water

 **Region of Peel**  
working with you





**585 million**

litres of safe drinking water  
produced every day

**4,700 km**

length of watermains

**26,565**

fire hydrants inspected  
annually

**339,150**

water accounts

## How We Are Adapting

ADAPTING

- Optimizing operational processes in response to COVID-19
- Updating Long-Term Financial Sustainability Plan
- Updating Water Efficiency Strategy
- Supporting the introduction of Brampton's new storm water charge
- Updating the utility billing portal and improving public communication during construction projects



**NEW**  
in 2021

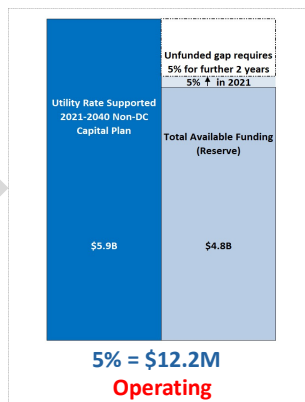
## 2021 Service Investment

### Service Pressure



- Growth
- Aging infrastructure

### Investment



### Service Outcome

Peel's infrastructure is maintained in a state of good repair

**NEW**  
in 2021

## 2021 Service Investment

### Service Pressure



- Growth
- Regulatory



### Investment



Water customer  
account management  
+ \$126K  
**Operating**  
2 Regular Complement

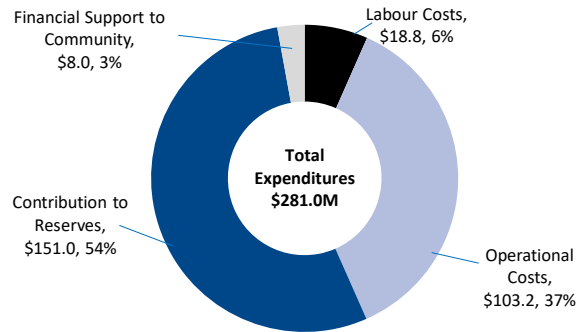
Excess soil management  
+ \$2.0M  
**Capital**



### Service Outcome

Safe, reliable and  
high quality  
drinking water

### 2021 Operating Budget (\$M)



Utility Rate	External Recoveries
\$260.0; 93%	\$21.0; 7%

## Summary of 2021 Net Operating Budget

<b>2020 Net Base Budget (In \$Millions)</b>	<b>\$247.2</b>
<b>Cost to maintain 2020 service level</b>	
• Inflation: Labour costs/Goods and services	\$1.1
• Reduction in tax support of utility operations	0.2
• OCWA contractual increases	0.8
• Electricity rate increase	0.4
• Cost mitigation	(0.5)
• Managing risk to declining consumption	(1.6)
<b>Sub-total: Cost to maintain 2020 service level</b>	<b>\$0.4</b>
<b>2021 Service Demand</b>	
• 5% rate increase to maintain infrastructure	\$12.2
• Water customer account management	0.1
• COVID-19 impact – PPE and enhanced cleaning (Phase 1 Safe Restart Fund)	-
<b>2021 Proposed Net Budget Change from 2020</b>	<b>\$12.7</b>
<b>Proposed Total 2021 Net Budget</b>	<b>\$260.0</b>

Note: Numbers may not add up due to rounding

## 2021 Capital Budget – \$185.4 Million

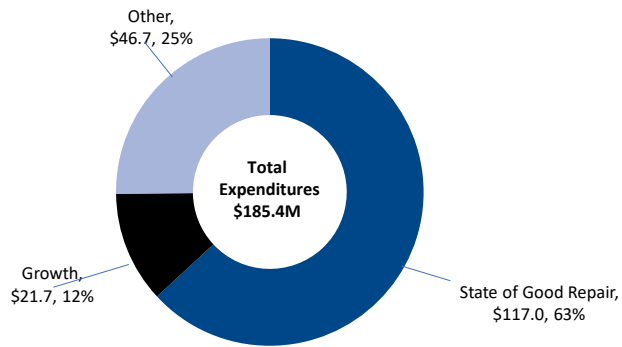
### Key Highlights

- \$67.0M for Watermain replacement and rehabilitation projects in Peel
- \$37.0M for MTO highway widenings – 401 and QEW and Hurontario Light Rail Transit
- \$17.0M for pumping station improvements and upgrades
- \$12.0M for water treatment plant replacements and maintenance
- \$2.0M for excess soils regulation implementation





### 2021 Capital Budget (\$M)



Internal Reserves	External Funding	Development Charges
\$149.4; 80%	\$14.4; 8%	\$21.7; 12%

## Key Financial Information

	Resources to Achieve Level of Service		
	2020	2021	
Total Expenditure (\$M)	\$266.6	\$281.0	
Total Revenue (\$M)	\$19.4	\$21.0	
Net Expenditures (\$M)	\$247.2	\$260.0	
Full-time Staffing Resources	294	296	
Capital Investment (\$M)	\$287.5	\$185.4	
10-Year Capital Investment (\$M)	\$1,958.6	\$2,134.9	
Outlook Years	2022	2023	2024
Net Increase (\$M)	\$18.5	\$17.6	\$3.0*
% Increase	7.1%	6.3%	1.0%

\*Excludes the 5% increase to maintain infrastructure; to be reviewed by the end of 2023.