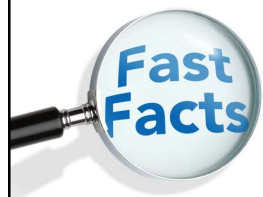


Waste Management

Reliable, safe and environmentally responsible





552,000

tonnes of residential waste managed annually

5,000+

additional number of Peel Region households annually

50%

diversion rate from landfill

7%+

increase in organics tonnes collected and processed

How We Are Adapting

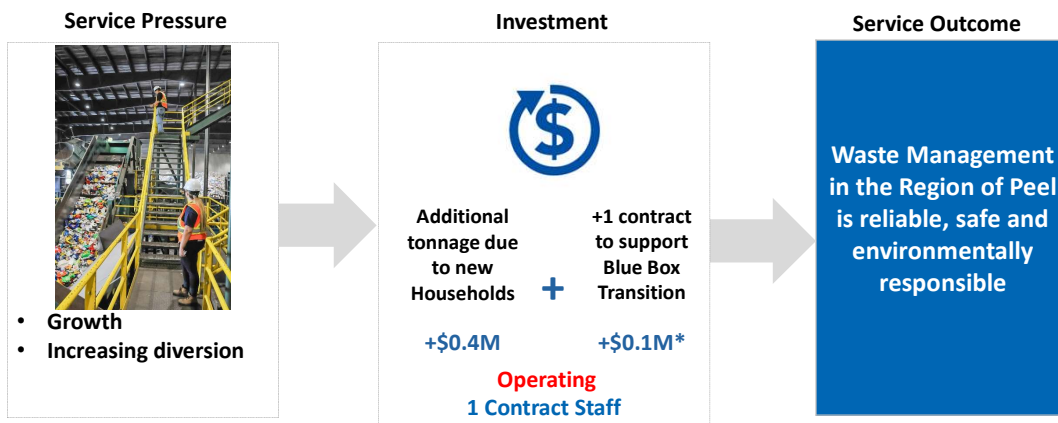


- Upgraded Peel's Material Recovery Facility to produce recovered recyclables that meet market quality expectations
- Improving diversion by building an Anaerobic Digestion Facility
- Adjusting green bin collection and processing capacity to accommodate organics growth due to COVID-19
- Reducing touch points by going cashless, and accepting debit and credit only at CRCs




NEW
in 2021

2021 Service Investment




Service Pressure



- Growth
- Increasing diversion

Investment



Additional tonnage due to new Households +\$0.4M

+1 contract to support Blue Box Transition +\$0.1M*

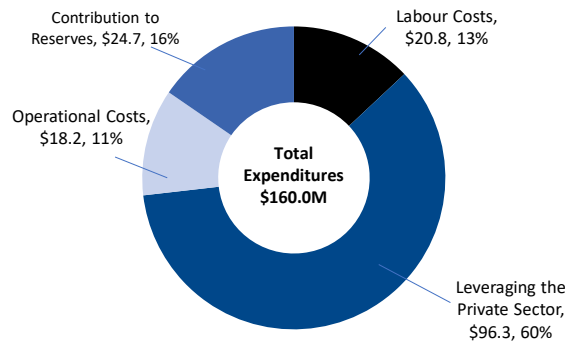
Operating 1 Contract Staff

Service Outcome

Waste Management in the Region of Peel is reliable, safe and environmentally responsible

* funded from capital recoveries

2021 Operating Budget (\$M)



Regional Tax	Grants & Subsidies	Fees & Service Charges	Reserves
\$128.9; 81%	\$14.9; 9%	\$14.9; 9%	\$1.3; 1%

Summary of 2021 Net Operating Budget

2020 Net Base Budget (In \$Millions)	\$129.5
Cost to maintain 2020 service level	
• Inflation: Labour costs/Goods and services	\$1.0
• Funding increase from producers	(1.5)
• Operational efficiencies	(0.4)
Sub-total: Cost to maintain 2020 service level	(\$0.9)
2021 Service Demand	
• Incremental tonnage	\$0.4
• Increase in Organics tonnage (Phase 1 Safe Restart Fund)	-
• Contract to support Blue Box Transition (capital recovery)	-
2021 Proposed Net Budget Change from 2020	(\$0.5)
Proposed Total 2021 Net Budget	\$128.9

Note: Numbers may not add up due to rounding

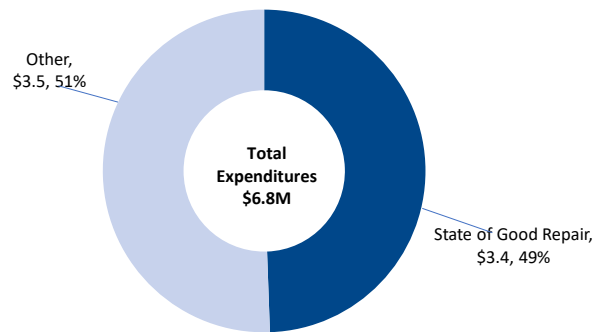
2021 Capital Budget – \$6.8 Million

Key Highlights

- \$3.4M to maintain waste facilities in a state of good repair
- \$1.7M to purchase carts for new households
- \$1.3M to monitor and maintain closed landfill sites



2021 Capital Budget (\$M)



Internal Reserves
\$6.8; 100%

Key Financial Information

	Resources to Achieve Level of Service		
	2020	2021	
Total Expenditures (\$M)	\$157.4	\$160.0	
Total Revenue (\$M)	\$27.9	\$31.1	
Net Expenditures (\$M)	\$129.5	\$128.9	
Full-time Staffing Resources	195	195	
Capital Investment (\$M)	\$9.1	\$6.8	
10-Year Capital Investment (\$M)	\$339.9	\$339.6	
Outlook Years	2022	2023	2024
Net Increase (\$M)	\$3.4	\$2.5	(\$1.0)
% Increase	2.6%	1.9%	(0.7%)