

2021 Budget

Leading

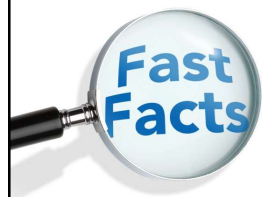
Investing to build our
Community for Life

Enterprise Programs and Services

Government is
future-oriented
and accountable

 **Region of Peel**
working with you





80%

of managed assets are rated
“good” or “very good”

79%

of residents surveyed have a positive
perception of value for tax dollars

AAA/Aaa

one of 12 Canadian municipalities
with a Triple A credit rating

Platinum

Excellence Canada Accreditation



**Social Audience
Growth**

Facebook 225%
Instagram 250%

LinkedIn 30%
Twitter 30%

How We Are Adapting

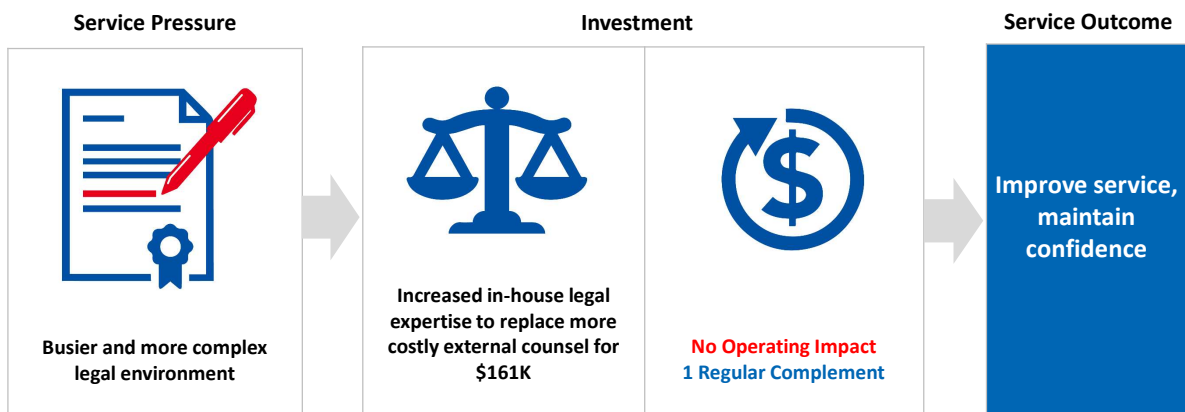


- Mobilized workforce
- Adapting Facilities
- Shifting services to digital channels



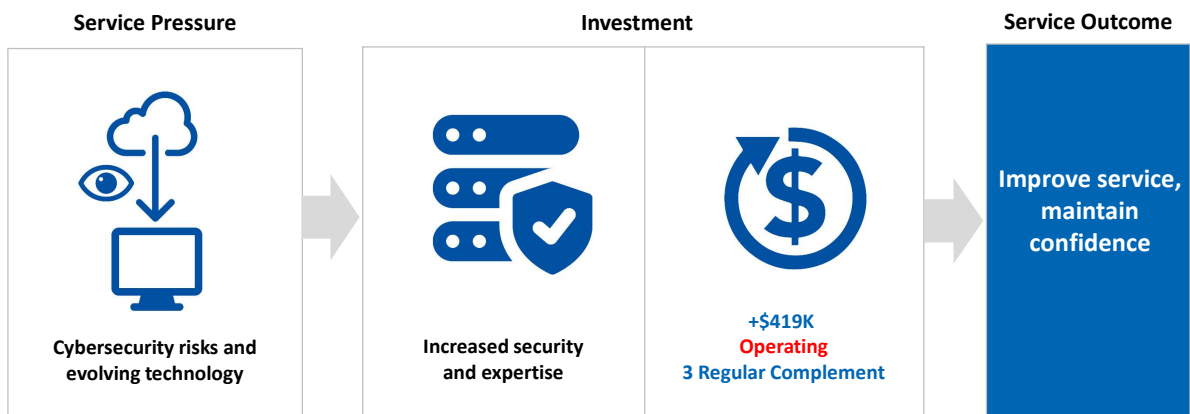
NEW
in 2021

2021 Service Investment



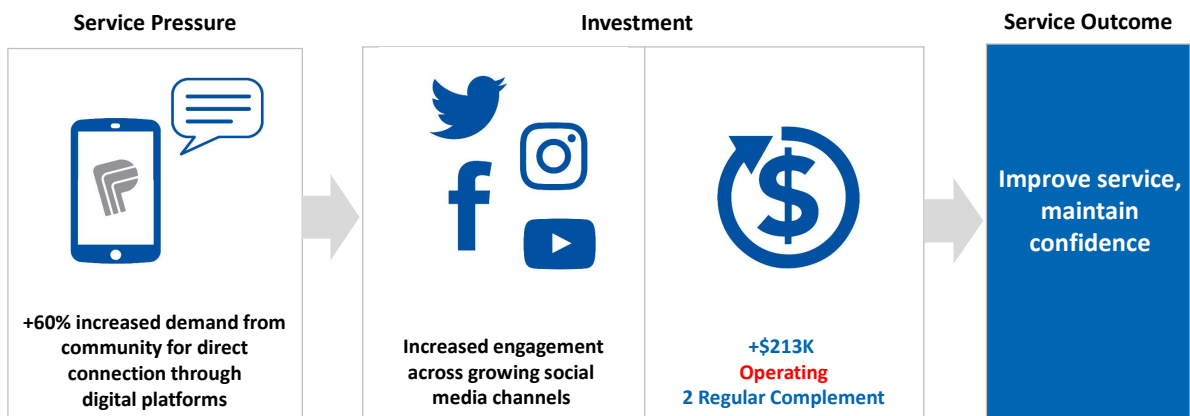
NEW
in 2021

2021 Service Investment



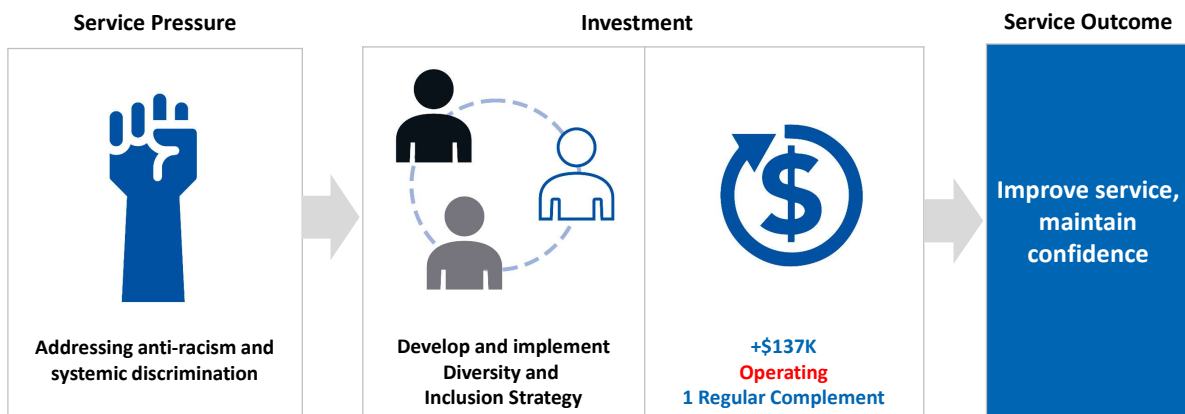
NEW
in 2021

2021 Service Investment

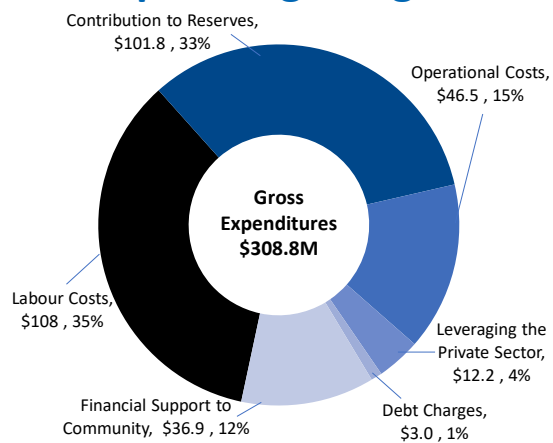


NEW
in 2021

2021 Service Investment



2021 Operating Budget (\$M)



Current Recoveries	Capital Recoveries	Regional Tax	User Fees, Grants & Subsidies	Reserves
\$128.1; 41%	\$11.4; 4%	\$56.6; 18%	\$69.6; 23%	\$43.1; 14%

Summary of 2021 Net Operating Budget

2020 Net Base Budget (In \$Millions)	\$51.4
Cost to maintain 2020 service level	
• Inflation: labour costs/goods and services	\$0.9
• Reduced tax subsidy of utility operations	(1.6)
• Budget reductions and cost mitigation	(5.5)
Sub-total: Cost to maintain 2020 service level	(\$6.2)
2021 Service Demand	
• Service investments, net of recoveries	\$0.1
• COVID-19 response (\$2.1M gross; funded by Safe Restart Funding)	-
Sub-total: Operations Before Infrastructure Levy	(\$6.1)
2021 - Levy to maintain infrastructure	11.3
2021 Proposed Net Budget Change from 2020	\$5.2
Proposed Total 2021 Net Budget	\$56.6

Note: Numbers may not add up due to rounding

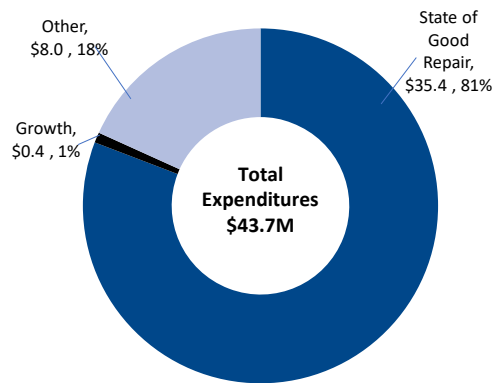
2021 Capital Budget – \$43.7 Million

Key Highlights

- \$24.1M to maintain Information Technology
- \$11.3M to maintain Regional Office Facilities in a state of good repair
- \$5.0M for process and technology solutions
- \$2.2M for initiatives to adapt and mitigate the impacts of climate change
- \$0.4M for development charge updates



2021 Capital Budget (\$M)



Internal Reserves	Development Charges
\$43.4; 99%	\$0.4; 1%

Key Financial Information

	Resources to Achieve Level of Service		
	2020	2021	
Total Expenditures (\$M)	\$157.4	\$169.3	
Total Revenues (\$M)	\$106.0	\$112.7	
Net Expenditures (\$M):			
- Operating (\$M)	\$51.4	\$45.3	
- Levy to Maintain Infrastructure (\$M)	-	\$11.3	
Total Net Expenditure (\$M)	\$51.4	\$56.6	
Full-time Staffing Resources	789	798	
Capital Investment (\$M)		\$43.7	
10-Year Capital Investment (\$M)		\$223.0	
Outlook Years	2022	2023	2024
Net Increase/(Decrease) (\$M)	\$12.1	\$1.6	\$1.3
% Increase/(Decrease)	21.4%	2.3%	1.8%